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Development Strategy

Business Review and Future Outlook

Financial Review



中国广核电力股份有限公司 CGN Power Co., Ltd.*

Part I
Development
Strategy







*: As of December 31, 2024 2024 Annual Results-5



Nuclear power generation as the mainstay, with a wide range of expertise, such as nuclear power operation and maintenance(O&M) and engineering construction

Units in operation 28 Units
Share of installed capacity 53.17%

Units under construction¹

Share of installed capacity 35.98%

- Total installed capacity: 51.204 GW
- Share of total installed capacity of nuclear power in China:

45.02%²

Nuclear Power O&M Services

Maintenance services

Training services

Spare parts management

Production preparation

Engineering Construction Services

Engineering design

Engineering procurement

Construction management

Commissioning and start-up

Note 1: Units under construction include approved units preparing for FCD, as well as Huizhou Unit 1-4 and Cangnan Unit 1-4, which were entrusted to us by our controlling shareholder for management.

Note 2: Statistics only include the Chinese mainland and as of December 31, 2024

	Daya Bay	22222
Guangdong	Yangjiang	111111
	Taishan	
	Lufeng	
	Huizhou	
Guangxi	Fangcheng gang	1111
Fujian	Ningde	
Liaoning	Hongyanhe	22222
Zhejiang	Cangnan	
Shandong	Zhaoyuan	

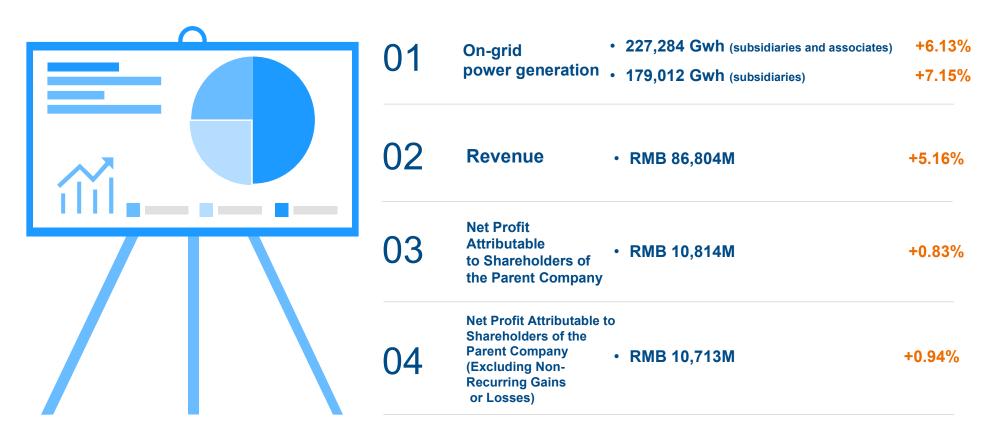
Unit in operation with an installed capacity of 1000MW

Unit under construction with an installed capacity of 1000MW

Unit in operation with an installed capacity of 1750MW



Key Stats of 2024





The trend towards cleaner power generation in China





Target for the Share of Non-Fossil Energy Installed Capacity by 2025*

Target for the Share of Non-Fossil Energy Consumption by 2025*



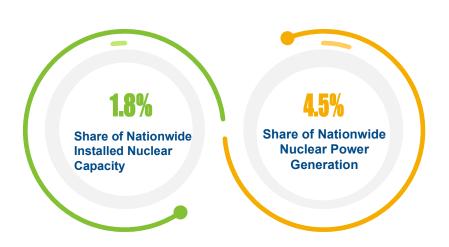


Unique Advantages of Nuclear Power

2023 Carbon Footprint Factor for Power Generation¹



Share of nationwide nuclear power generation and installed capacity from 2024 January to December²



^{1:}Published by The Ministry of Ecology and Environment, the National Bureau of Statistics, and the National Energy Administration in January 2025.



National policies to support nuclear power development

Report to the 20th National Congress of the CPC

Working actively and prudently toward the goals of carbon peaking and carbon neutrality. **Developing nuclear power in an active, safe and orderly manner**, and strengthening systems for energy production, supply, storage, and marketing to ensure energy security.

Guiding Opinions on Energy Work for 2023

Advancing the construction of nuclear power projects. Taking well-ordered steps to promote the approval for construction of new coastal NPP projects on the premise of ensuring safety. Promoting nuclear energy for heating and comprehensive use in accordance with local conditions.

Energy Law of the People's Republic of China

Article 27 The State develops nuclear power in an active, safe and orderly manner.

The energy administration department of the State Council, in conjunction with relevant departments of the State Council, shall coordinate the development and plan of nuclear power nationwide. In accordance with their respective responsibilities, they shall strengthen the management and supervision of the planning, site selection, design, construction, and operation of nuclear power plants.



2023

2024

2025



As of December 31 2022, 5 nuclear power projects, including Lufeng Unit 5 and 6, were approved As of December 31 2023, 5 nuclear power projects, including Ningde Unit 5 and 6, Huizhou Unit 3 and 4, were approved As of December 31 2024, 5
nuclear power projects,
including Zhaoyuan Unit 1
and 2, Lufeng Unit 1 and
2,Cangnan Unit 3 and 4
were approved

Report on the Implementation of the 2024 Plan for National Economic and Social Development and on the 2025 Draft Plan for National Economic and Social Development

"Promoting the construction of major projects such as coastal nuclear power and offshore wind power."

"Supporting Guangdong in developing clean energy projects, including nuclear power".



Mission

Developing clean energy to benefit mankind

- Robust business, achieving stable performance in operations and highquality commercial operations of construction projects
- Financial stability, ensuring capital security, and stable operating performance
- Stable returns, keeping promises and maintaining long-term stable dividend payout

Vision

A world-class nuclear power supplier and service provider with global competitiveness

- Keeping improving safety performance by benchmarking against world-class standards
- Adopting "standardization, centralization and specialization"
 (SCS) strategy to enhance multi-unit management and control
- Implementing lean management, strictly controlling project construction costs and optimizing O&M costs



- Dedicated to developing clean energy, focusing on nuclear power and comprehensive use of nuclear energy
- Improving resources utilization rate and reducing resources consumption
- Controlling emissions strictly and protecting the environment
- Pushing ahead with the approval and kick-off of new projects to maintain good development momentum
- Actively developing and mastering new nuclear power technologies to maintain sustainable development
- Strengthening commercialization and promotion of research results to increase business opportunities where appropriate
- Developing energy storage projects related to nuclear power as appropriate and expanding nuclear heating services and etc.

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Relevant measures for market capitalization management



Improving quality as the basis

Focusing on the core business of nuclear power generation, ensuring safe and stable operation of in-service units, and achieving high-quality construction of units under construction. Actively Exploring the comprehensive utilization of nuclear energy to lay a solid foundation for the company's long-term and stable operation.



Establishing value management system

Actively responding to the requirements of CSRC and SASAC regarding improving the quality and market cap management of central state-owned enterprise-controlled listed companies, in order to realize the company's value in the capital market.



Actively communicating with the capital market

Maintaining continuous engagement with the capital market, attentively listening to the suggestions from all parties, objectively conveying the company's long-term value to investors, and striving to earn the recognition of the market and investors for the company's value.

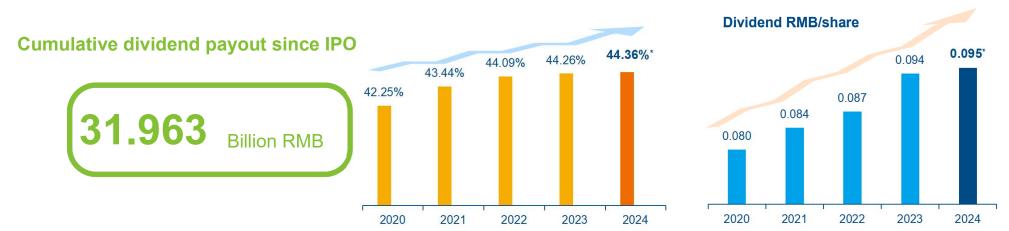




Dividend Distribution Plan for 2021-2025

On the preconditions that there are no significant changes and approval is obtained from AGM of the relevant fiscal year, the Company aims to achieve a moderate increase in the annual dividend ratio from 2021-2025 based on the dividend ratio in 2020 (42.25%).

Dividend Ratio (total dividends/net profit attributable to shareholders of the parent company*100%)



^{*:} Dividend of 2024 is subject to approval by 2024 AGM and is expected to be distributed in July 2025.





14th Five-Year

- Focusing on the five first-class goals in respect of safety, quality and environmental protection, project construction, technology innovation, operational efficiency, and corporate management;
- Hongyanhe Unit 5&6 and Fangchenggang unit 3 have been put into operation. We will push forward the high quality commercial operation of Fangchenggang Unit 4 and Huizhou Unit 1 as planned;
- Striving to commence the construction of 2 to 3 new units every year.

By 2035

- Becoming a world-class nuclear power company with global competitiveness;
- Achieving significant enhancement in the comprehensive competitiveness of the industry, ranking first in terms of the total installed nuclear power capacity in operation and under construction in the world, with world-class performance of safe operation;
- Influential as a well-known brand:
- Achieving greater self-reliance and strength in science and technology;
- Becoming a benchmark for building a modern enterprise system with Chinese characteristics.



中国广核电力股份有限公司 CGN Power Co., Ltd.*

Part II Business Review

and Future Outlook



*For identification purpose only



Nuclear safety is the cornerstone of the company's survival and development

Continuous safety
inspections by
Chairman and
Senior management





The ratio of WANO¹ indicators achieving the world's advanced and excellent level remained leading among peers²





Achieving the world's top 1/4 level

Achieving the world's top 1/10 level

Excellent

0.00%

The forced loss rate of thirdgeneration nuclear power units is 0.00%, best performance in the past five years. 91.9%

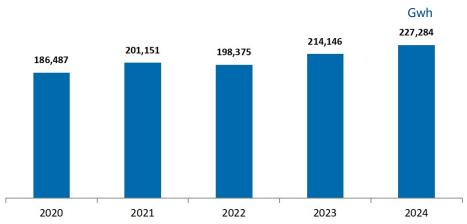
The average capacity factor of inservice units is 91.9%, reaching the world's advanced level

Note1:WANO-World Association of Nuclear Operators, WANO organizations, through their members, use them to formulate internationally common performance indicators for unified management and coordination, which is conducive to strengthening the exchange of nuclear power technology, experience and accident information to continuously improve the safety and reliability of NPPs in the world.

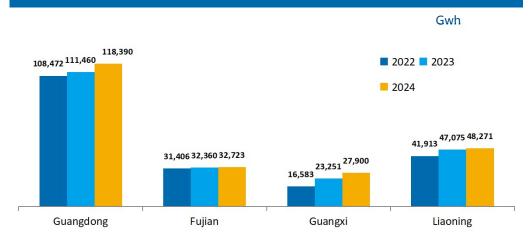
Note 2:The statistics of 2024 include 28 units. The statistics of 2023 include 27 units.



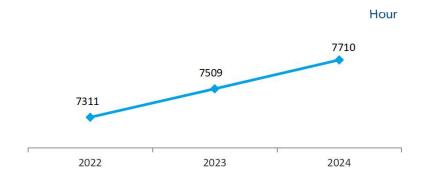




On-grid Power Generation by Region



Average Utilization Hours



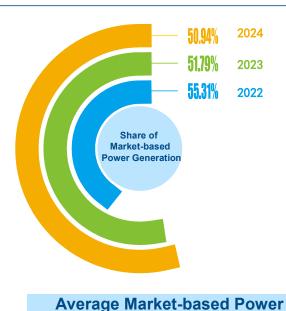
Refueling Outages



19 refueling outages conducted and 17 completed with a total of 920 days

20 refueling outages conducted and 19 completed with a total of 713 days

中广核GOCGN



Guang dong

Fujian

 10 units in the Ling'ao,Lingdong and Yangjiang bases have participated in the market transaction

◆ Market-based power generation was 25.54 billion kwh, accounting for 23.9%



 Fangchenggang Unit1-3 have all participated in the market transaction

 Market-based power generation was 22.68 billion kwh, accounting for 81.3%



Tariff (Tax Inclusive)

RMB/kwh



◆ Ningde Unit1-4 have all participated in the market

transaction

 Market-based power generation was 32.72 billion kwh, accounting for 100%

- Hongyanhe Unit1-4 have participated in the market transaction
- Market-based power generation was 34.84 billion kwh, accounting for 72.2%



units entrusted by the controlling shareholder for management.

Units	FCD Preparation	Civil Construction	Equipment Installation	Commissioning	Grid Connection	Expected COD
From subsidiaries						2030
Lufeng Unit 1	A.A					2030
Lufeng Unit 2	A.A					
Lufeng Unit 5			Au			2027
Lufeng Unit 6		Lil.				2028
Zhaoyuan Unit 1	A1A					
Zhaoyuan Unit 2	A.A					
From associates						
Ningde Unit 5		Li				2029
Ningde Unit 6	Li					
From companies which were entrusted by the controlling shareholder for management						
Huizhou Unit 1				Aug.	1 12 12 1	2025
Huizhou Unit 2			L			2026
Huizhou Unit 3	lu lu					
Huizhou Unit 4	And			100	WALL P	
Cangnan Unit 1			Lu Lu			2026
Cangnan Unit 2			Li			2027
Cangnan Unit 3	Li		The same of the sa			ple Service
Cangnan Unit 4	<u>lu</u>					1
Construction Progress	as of December	31, 2024				
1: Installed capacity in operation managed by the Company in the future will consist of						

Expected installed capacity in operation managed by the Company in the next five years²



2025 2026 2027 2028 2029 2030

FCD Preparation phase: refers to the process from the project approval to FCD

Civil construction phase: refers to the process from the FCD to the proper roof installation of the main plant of the nuclear reactor.

Equipment installation phase: refers to the process from the installation of nuclear island equipment upon the roof installation of the main plant of the nuclear reactor to the nuclear island main system meeting the conditions to conduct cold function tests.

Commissioning phase: refers to the process of conducting cold function tests for nuclear island main system and commencing joint commissioning for the power plant.

Grid connection phase: refers to the commissioning of generators upon the first grid connection with the power grid, demonstrating that the power generating units are capable for power generation.

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Technology R&D

Leveraging the geographical advantages, and combining the national regional development strategy and the Group's technological innovation needs, we have established an overall plan with the Southern Center as the core and the integrated operation of technology research platforms and facilities at different levels. The development of different platforms is progressing in an

State-level platform

China Southern Atomic Energy Science and Technology Innovation Center

Company-level platform



Technology Innovation Platform



State key laboratory

 State Key Laboratory of Nuclear Power Safety Technology and Equipment

State-level engineering and technology research center

 State Nuclear Power Plant Safety and Reliability Engineering Technology Research Center



Intellectual property

- 1836 patents applied
- 892 patents granted
- 1 China Patent Gold Award, 1 China Patent Silver Award, 3 China Patent Excellence Awards



Five state-level energy R&D centers

- State Energy Nuclear-grade Equipment R&D Center
- State Energy NPP Digital Instrumentation and Control System R&D Center
- State Energy Nuclear Power Engineering & Construction Technology R &D (Experiment) Center
- State Energy Nuclear Power Operation and Life-cycle Management Technology R&D Center
- State Energy Ocean Nuclear Power Platform Technology R&D Center



Group-level R&D Platform

- Nuclear Power Plant In-service Inspection Technology R&D Center
- R&D Center for Decommissioning of Nuclear Facilities and Radioactive Waste Management Engineering Technology

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In 2024, a total annual on-grid power generation of 227,284 GWh, equivalent to **0.51 million hectares** of forest





ESG



Continuously improving the talent development system, establishing smooth career progression pathways, creating an inclusive and diverse workplace environment, and supporting employees in realizing their self-worth.



Focusing heavily on the resilience and security of the supply chain. Through various measures, integrating green, safe, and quality principles throughout the supply chain, continuously leveraging the complementary strengths of industry-academia-research collaboration, and promoting the overall stable and sustainable development of the industry.



Guided by the "3N" community development philosophy of "Safe Neighbor, Friendly Neighbor, and Warm Neighbor", we are committed to engaging in open and transparent communication with the public and achieving mutual growth with the communities where our projects are located.





ESG Rating

Overseas S&P rating: 39 FTSE rating: 2.6 MSCI rating: BB Morningstar risk rating: 27.4



ESG Awards

Rating A by
Shenzhen Stock
Exchange for
information
disclosure for four
consecutive years

LCAP Platinum
Award for annual
report and ESG
report for two
consecutive years

Best Practices of Boards of Directors' Office by CAPCO 2023 Best Practices of Annual Results Announcement and 2024 Best Practices of Investor Relations Management of Listed Companies by CAPCO

Wind's Top 100 ESG Best Practices of Chinese Listed Companies Golden Bull Award for Listed Companies "Best Investment Value Award"

中广核《PCGN



Main tasks in 2025



To further develop safety system and ensure absolute safety in nuclear development



To maintain safe and stable operation of in-service units and conduct 19 refueling outages



To carry out independent R&D, leverage sources of original technologies and strengthen transformation of research results



To follow changes in external environment and ensure stable development of the company



To push forward construction of units as planned and achieve high quality commercial operation of Huizhou Unit 1



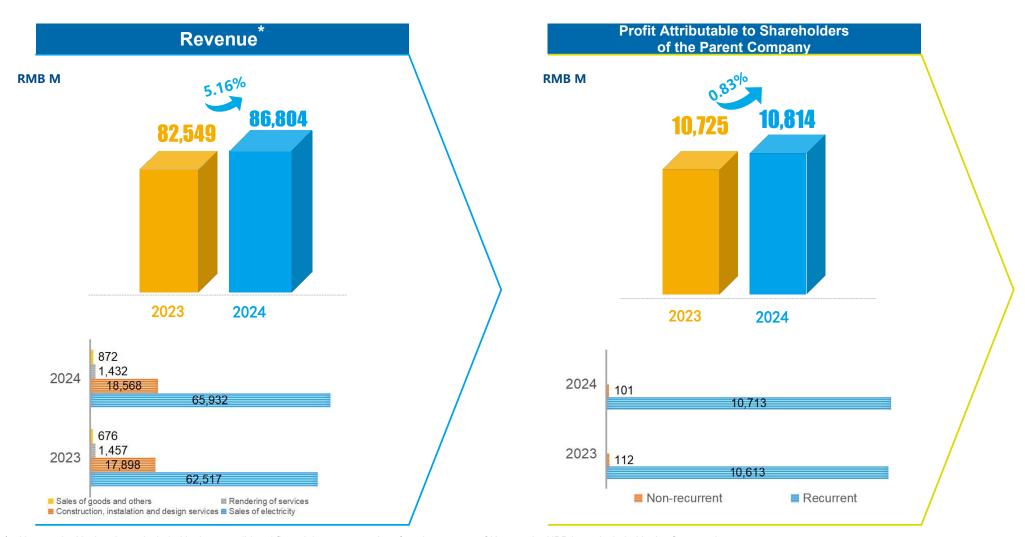
To follow the market changes closely, adopt targeted marketing strategies and ensure the overall economic performance of the company



To strengthen implementation of SCS strategy and lean management







^{*:} Hongyanhe Nuclear is not included in the consolidated financial statements, therefore the revenue of Hongyanhe NPP is not included in the Company's revenue.



2023

2024



Depreciation

■ 2023 ■ 2024

Provision for

spent fuel management

O&M and others

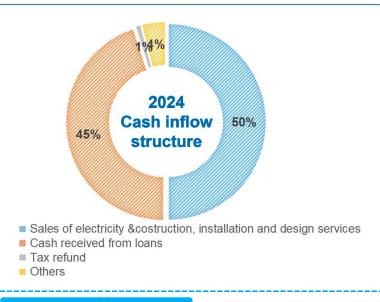
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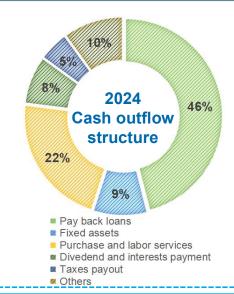
Nuclear fuel





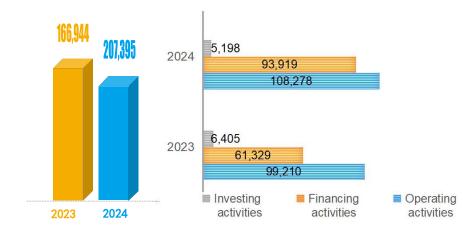
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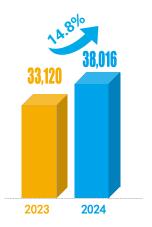






Net Operating Cash Flow in 2024

RMB M

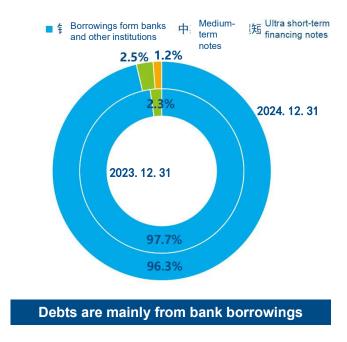


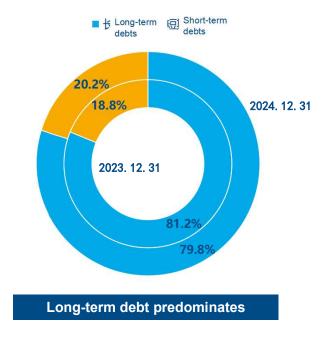
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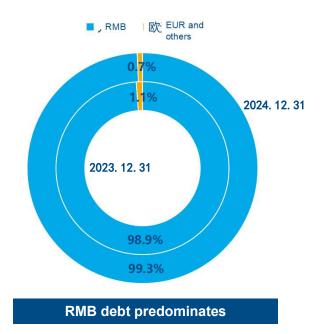




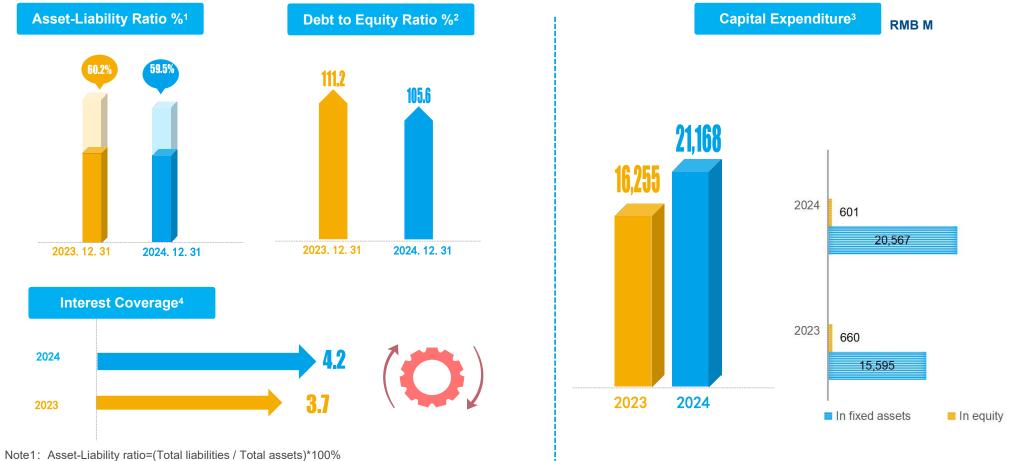
In 2024, the Company continued to strengthen communication with its banking partners, seizing the market opportunity to carry out debt replacement and restructuring, and lowered the interest rates of its existing and new loans. The Company also seized the opportunity of the bond market to issue three tranches of ultra short-term financing notes and one tranche of medium-term note, raising a total of RMB5.9 billion, thereby reducing financing costs. Average financing costs in 2024 fell by about 34BP over 2023.











Note2: Debt to equity ratio=Net debt (the total amount of bank and other borrowings less cash and cash equivalents and other deposits over three months)/Total shareholders' equity*100%

Note3: The CAPEX here refers to cash flows.

Note4: Interest coverage=(Total profit + Interest expenses recognized in profit or loss)/(Interest expenses recognized in profit or loss + interest expenses capitalized)



